## The Economic and Geopolitical Outlook



Shailesh Kumar Head of the Global Insights Center The Hartford

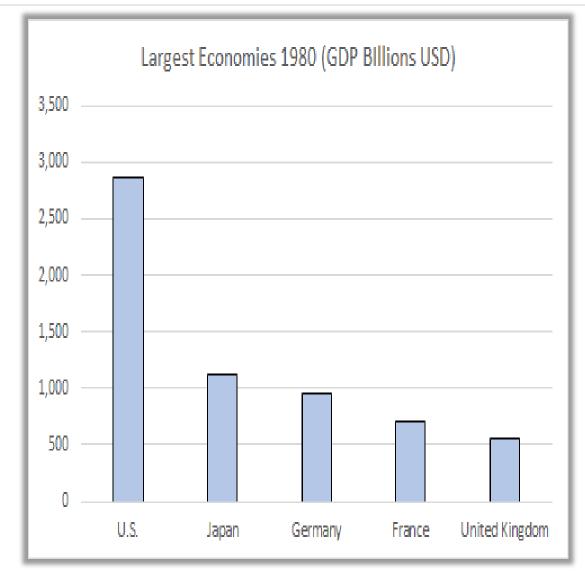
### How We Got Here – The Three Themes Driving EVERYTHING

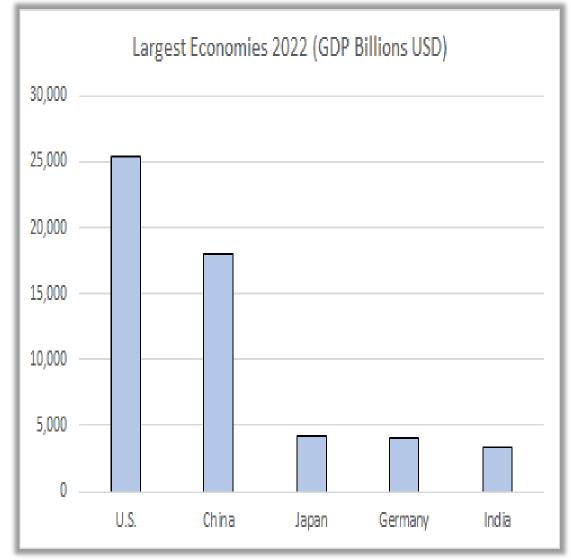






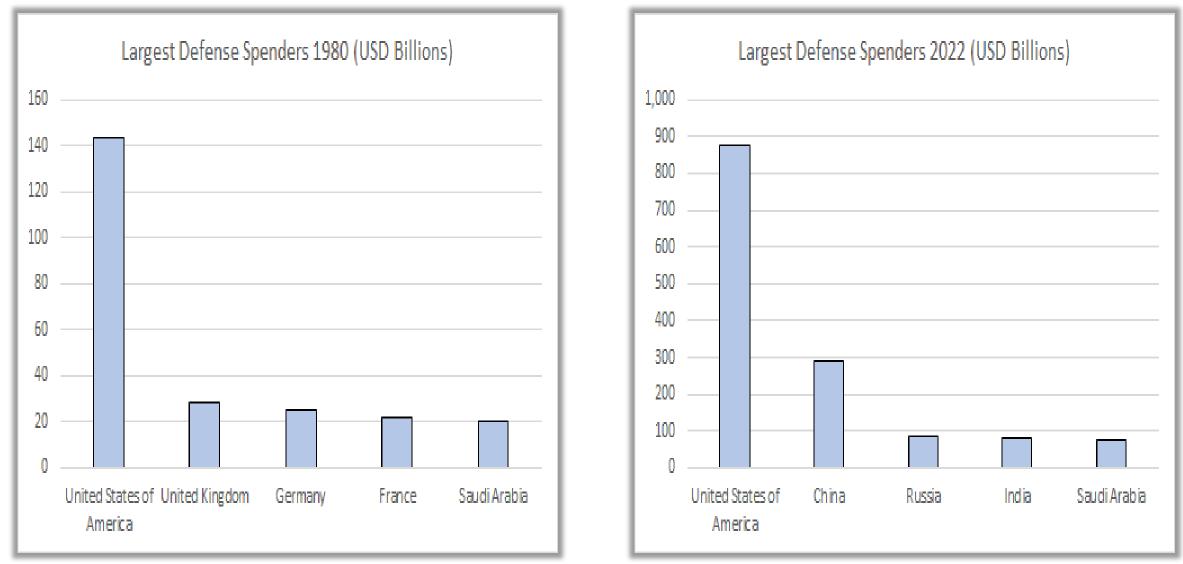
### **Theme 1:** Emergence of new power centers and a fracturing world order.



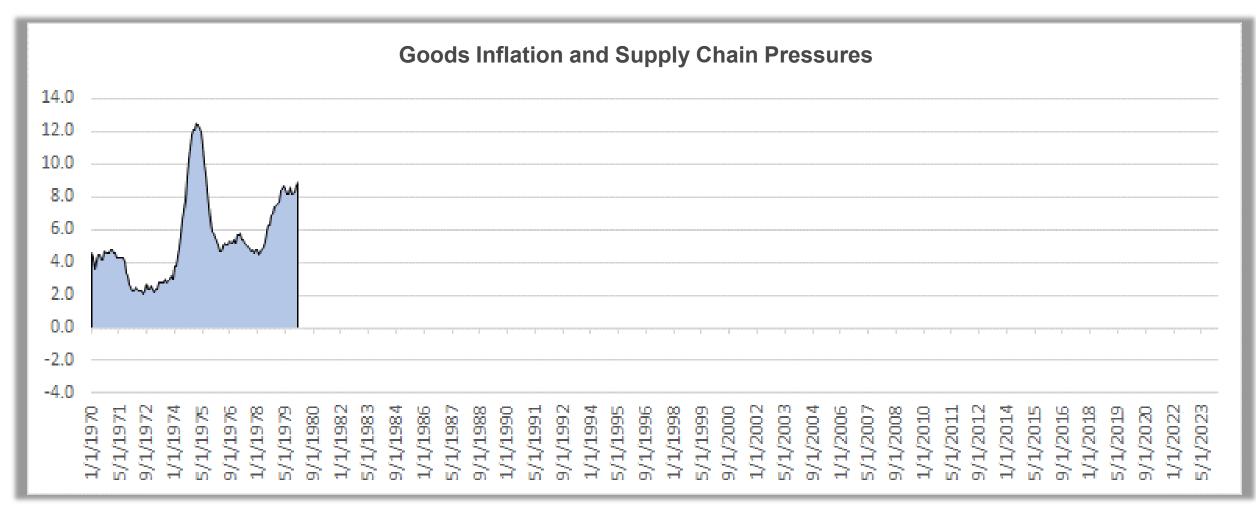




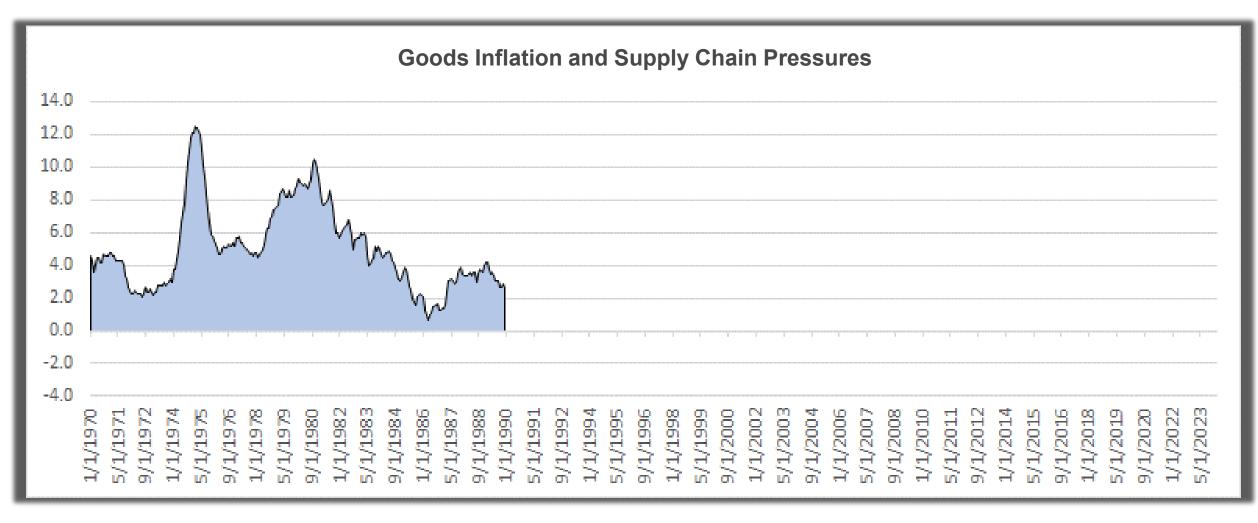
### **Theme 1:** Emergence of new power centers and a fracturing world order.



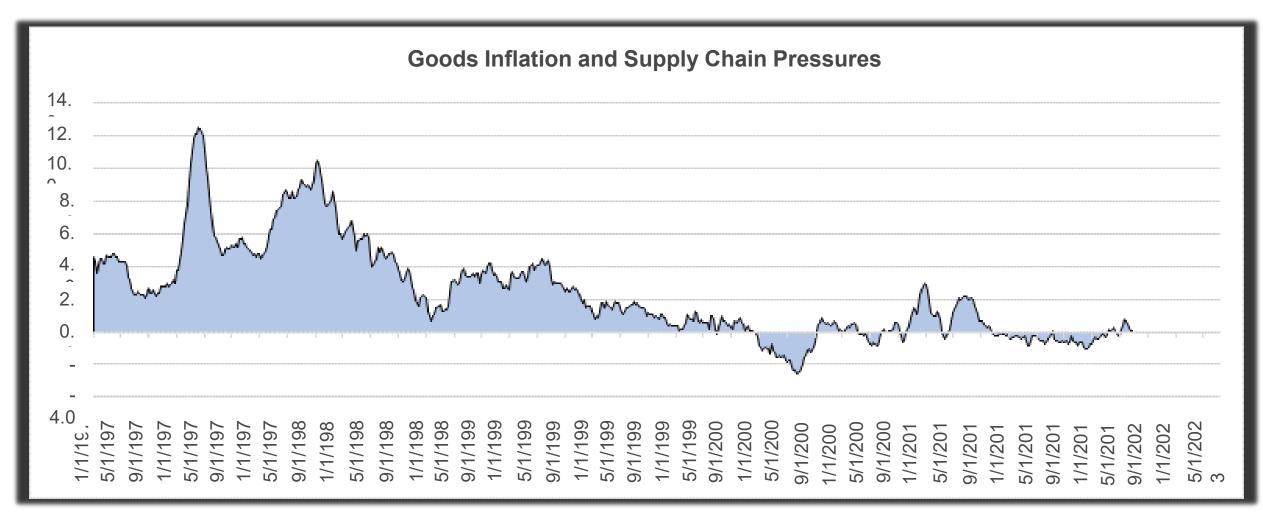




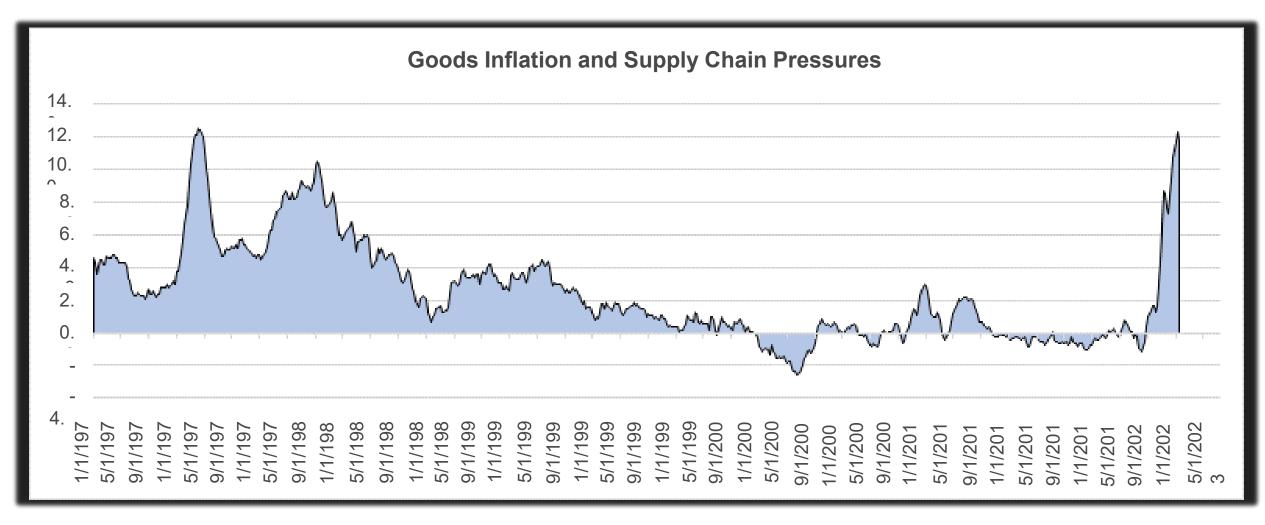




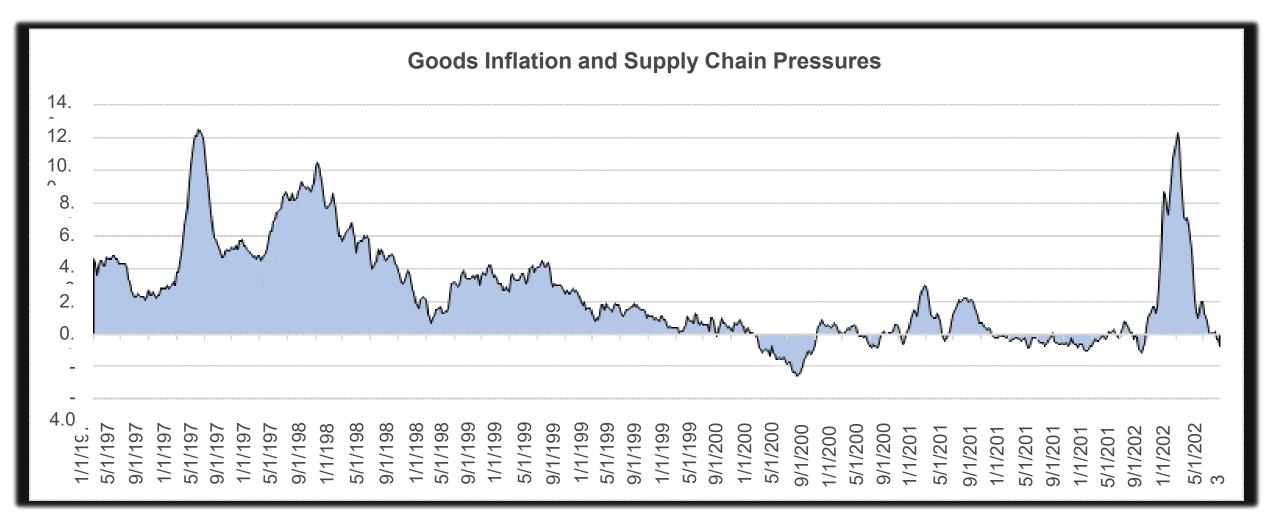






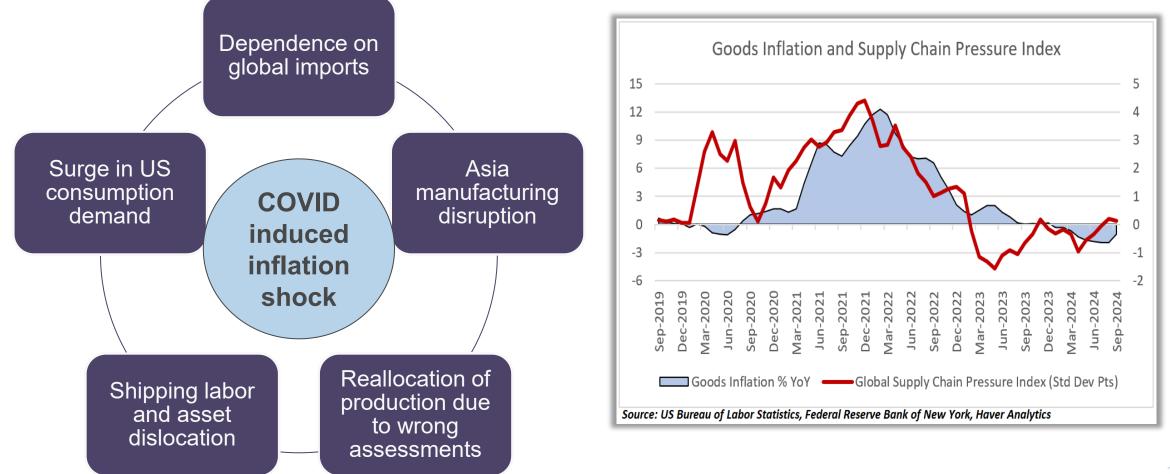






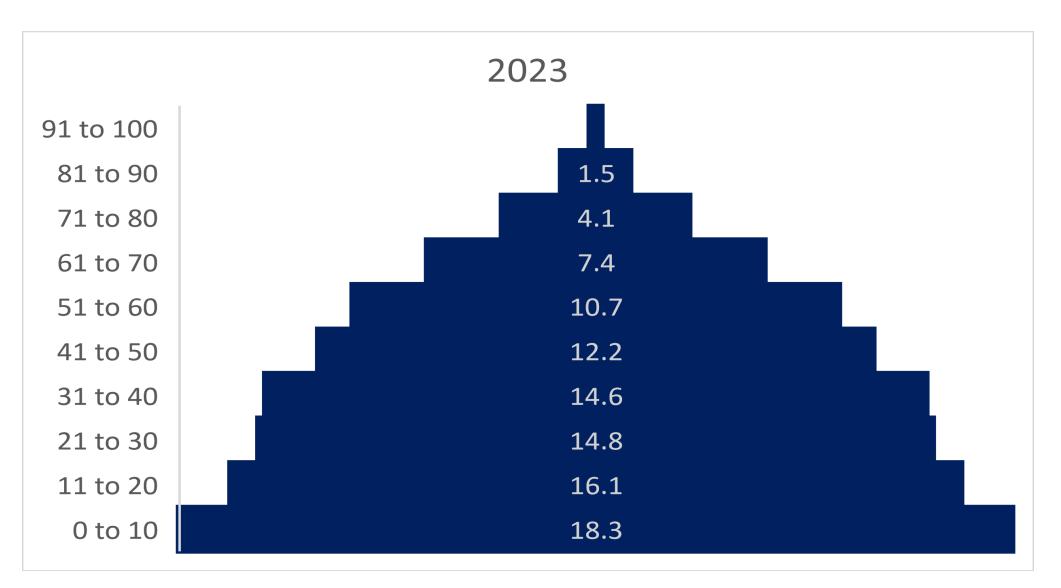


Supply Chain was once seen as an opportunity, and now it's seen as a risk. But we can turn this into our own opportunity if we recognize that history rhymes, it doesn't repeat.



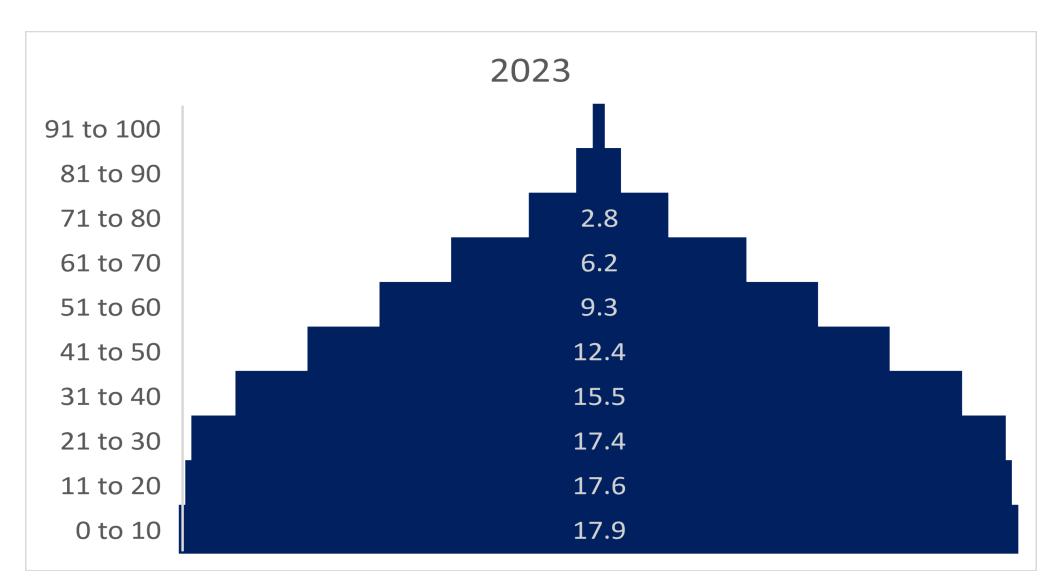


### Theme 3: Demographics - The world distribution of ages remains balanced.



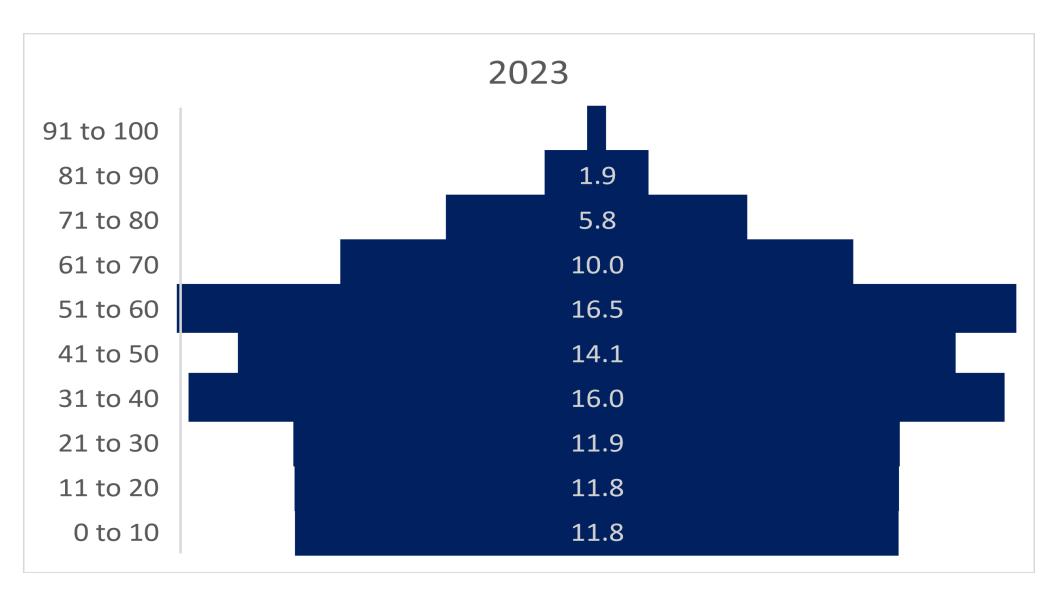


### **Theme 3:** Demographics - India remains a "young" country with 70% coming of age after 1990.



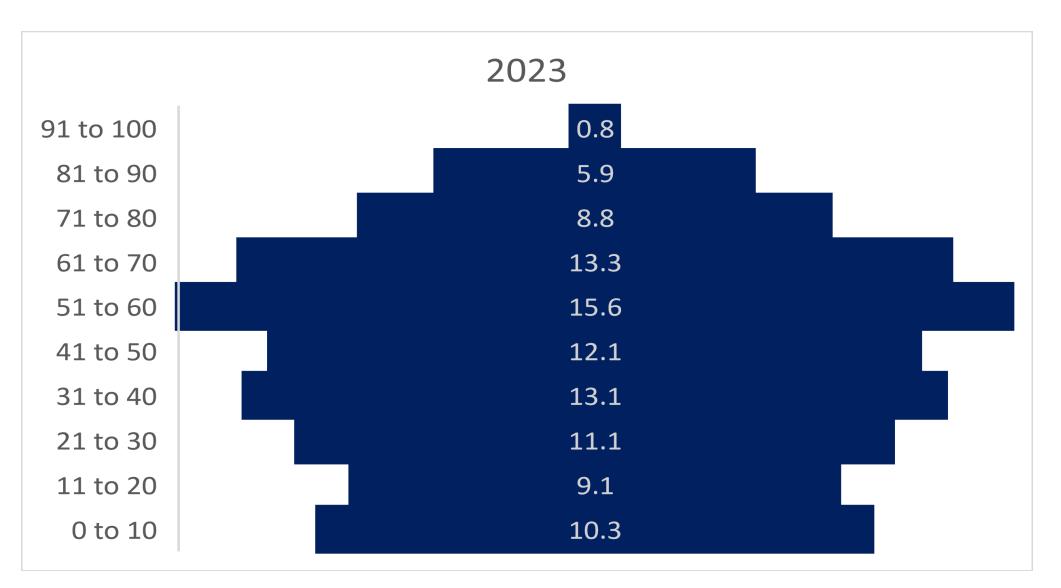


### Theme 3: Demographics - China's past policies have distorted age dispersion.



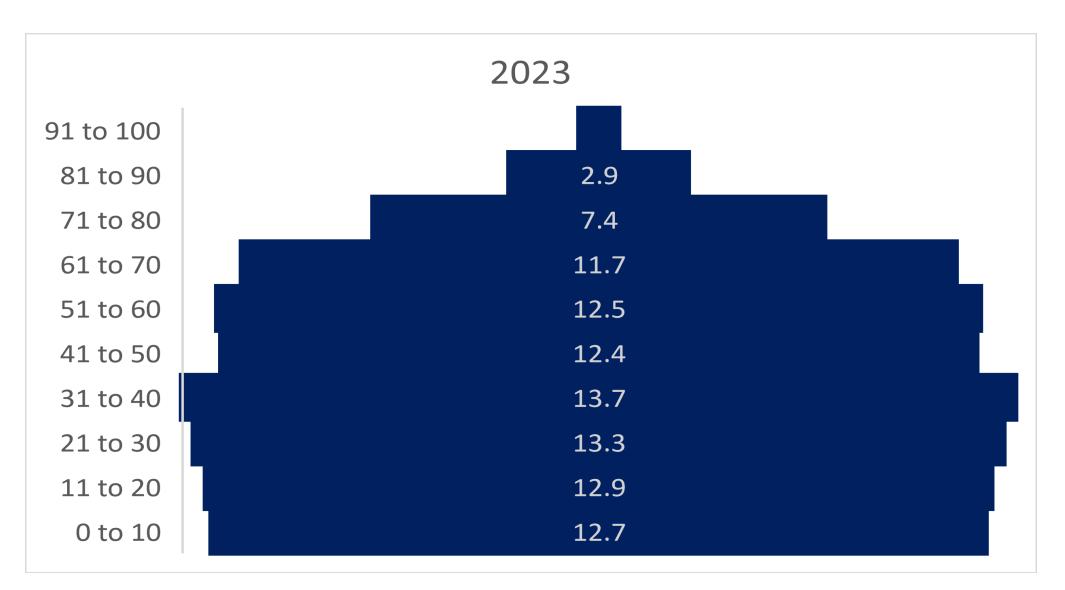


### Theme 3: Demographics - Germany's demographic breakdown is also challenging





Theme 3: Demographics - US society is also ageing...



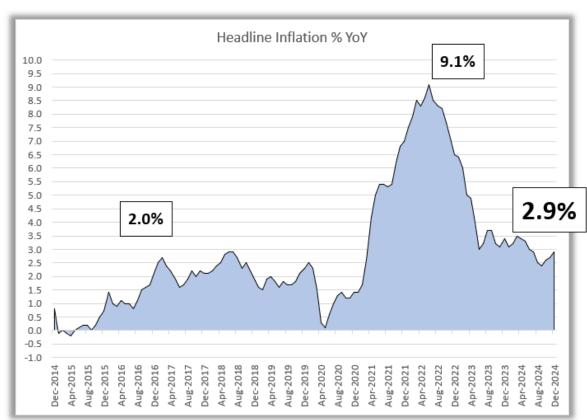


### Current State of US Economy

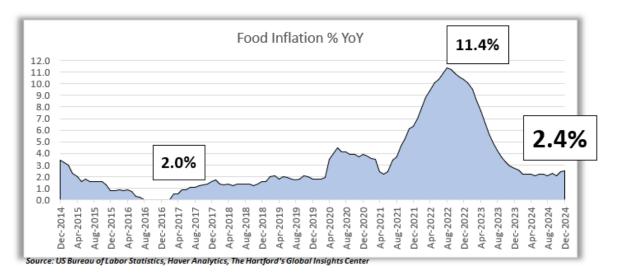


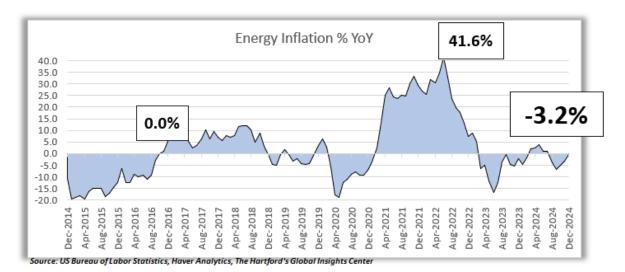


### Inflation: Headline inflation is moderating with both food and energy normalizing.



Source: US Bureau of Labor Statistics, Haver Analytics, The Hartford's Global Insights Center

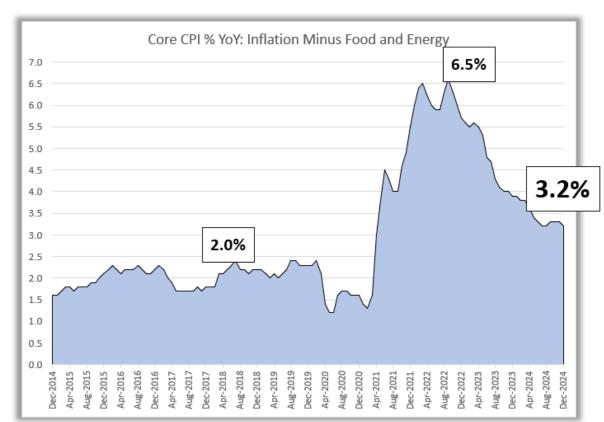




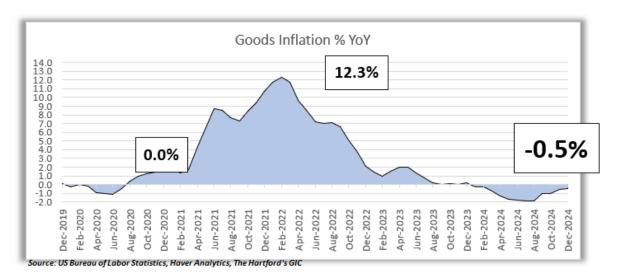


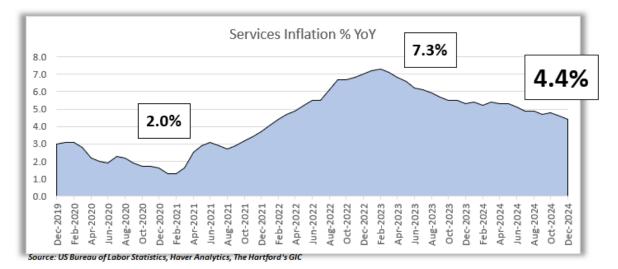
### Inflation: Goods prices are also flat while services remains problematic. Core inflation is thus

hatevala



Source: US Bureau of Labor Statistics, Haver Analytics, The Hartford's GIC





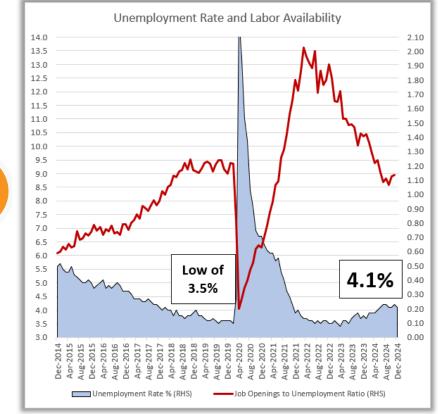


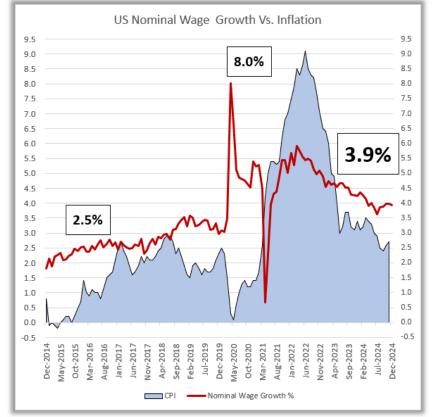
### Labor: Unemployment remains fairly low but is starting to rise while wage pressures ease.

- Labor Force Participation Structural changes are leading to a multi-decade shift lower in available labor.
- Job Openings
   Open positions remain somewhat elevated at ~ 8.1 million. The ratio of openings to available labor is still 1.1x
- Wages

Pressure persists but have eased to 3.9%. This is down from 8.0% seen earlier and remains above inflation.

• **Unemployment** Still low but rising at 4.1%.





Source: Bureau of Labor Statistics, Haver Analytics

Source: Bureau of Labor Statistics, Haver Analytics

**2025 Global Insights Center Economic Scenarios:** We have modeled our expectations under three different potential conditions for year ahead.



### Pessimistic

**GDP:** -0.5 to -1.5%

Inflation: 1.0 to 2.0%

**Unemployment:** 5.0 to 5.5%

**Consumer spending:** -1.0 to -1.5%

Interest Rates: 0.50 to 1.50%%

### How it emerges and downside risks

Government policy and uncertainty induces a significant slowdown in markets and spending. Inflation falls sharply prompting deeper Fed cuts.

### Base

**GDP:** 2.2 to 2.8%

Inflation: 2.0 to 2.5% Unemployment: 4.1 to 4.6% Consumer spending: 2.7 to 3.0%

Interest Rates: 3.25 to 3.75%

### How it emerges

Base case expects economic growth on par with 2024 with inflation moderating slightly. But consumer spending may remain similar to 2024, preventing further decline in inflation. Fed still able to cut closer to terminal rate of 3.50%. This scenario depends on no drastic policy changes, or international events. GDP: 3.0 to 4.0% Inflation: 3.0 to 3.5% Unemployment: 3.8 to 4.2% Consumer spending: 3.0 to 3.5% Interest Rates: 4.00 to 5.00%

Optimistic

### How it emerges and upside risks

Tax cuts spurt advancements in consumer spending driving up economic performance and robust labor conditions. The reacceleration requires the Fed to also begin raising rates due to upward price pressures. This can be defined as status quo + tax cuts.

All figures are averages across the year, except interest rates, which indicate where interest rates will be end of year.

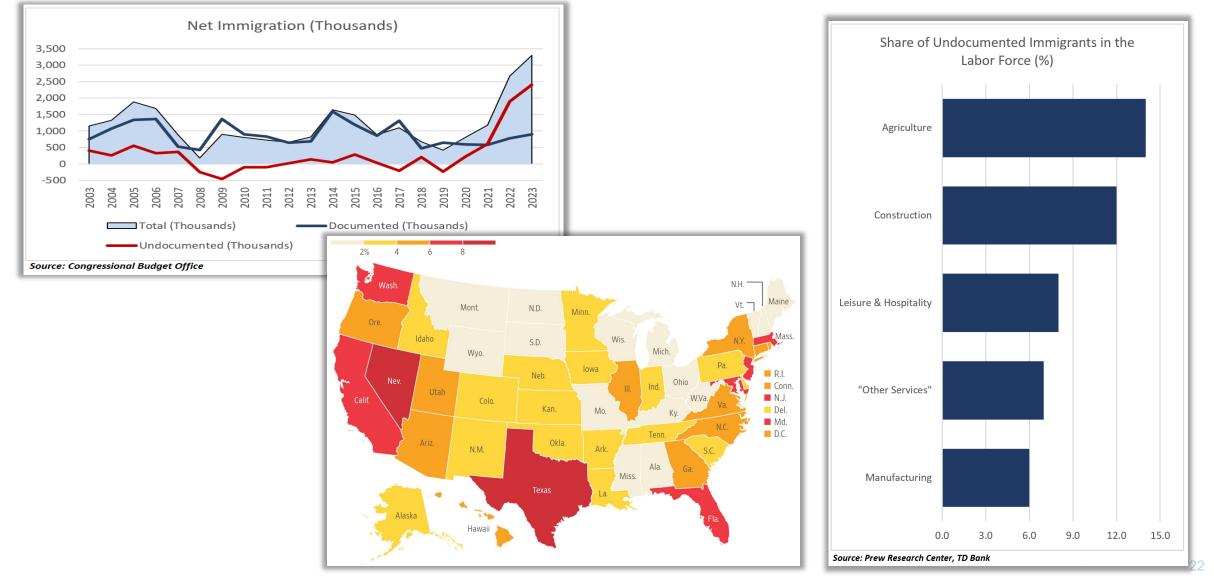


**Developing Themes** 





### Caveat #1: Immigration policy.





### Caveat #2: Tariffs.

### Tariffs

- A tax on imports
- A geopolitical tool

### **Geopolitical Advantages**

- Protect key industries / reduce competition
- Protect national security
- Raise tax revenue
- Enhance international political negotiations

# Average US Tariff Rate

### Economic Impacts of Tariff Scenarios (% change in prices and economic activity due to tariffs)

			Tariffs reach 60% on China	Tariffs reach 60% on China
		Targeted tariffs on individual	and 10% elsewhere	and 10% elsewhere
	No Change in Tariffs	goods and/or countries	(exemptions for Canada and Mexico)	(no exemptions)
International Trade	0.0	-6.4 to -1.6	-8.1	-23.0
Factory Output	0.0	-1.7 to -0.4	-2.1	-7.2
Logistics Jobs	0.0	-0.7 to -0.2	-0.9	-3.2
<b>Consumer Price Inflation</b>	0.0	0.1 to 0.2	0.3	1.3
Steel Prices	0.0	0.3 to 1.3	1.7	4.2
Auto & Parts Prices	0.0	0.5 to 2.1	2.6	6.5

Source: US Department of Commerce, US Bureau of Labor Statistics, Tax Foundation, The Hartford's Global Insights Center

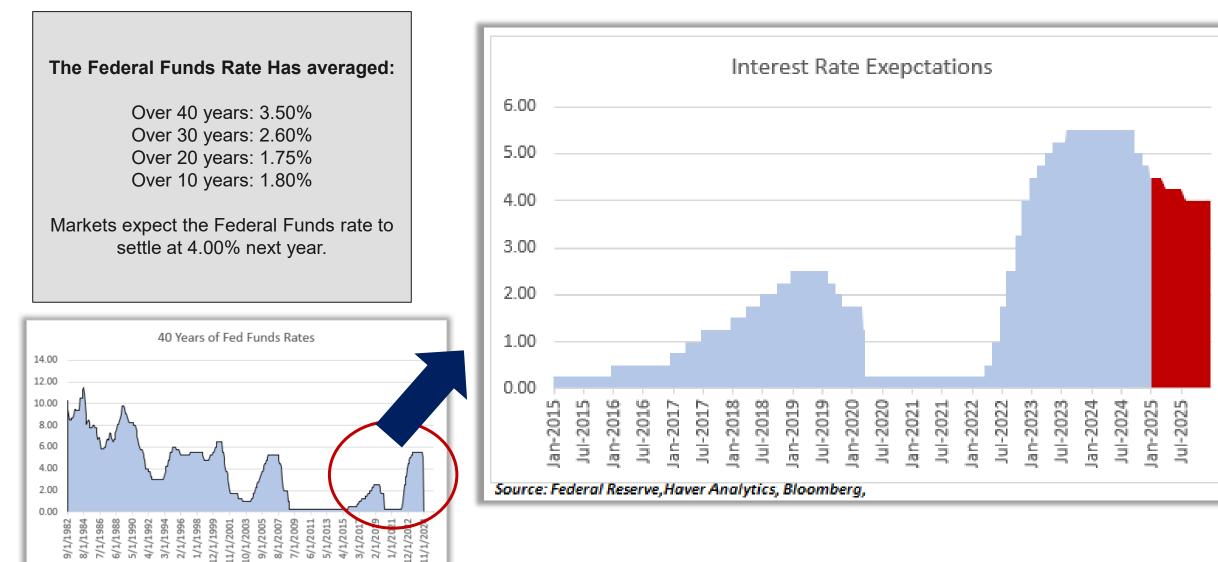
These figures quantify the impact of tariffs on various prices and sectors. They isolate impact of tariffs from other macroeconomic and industry trends. The figures are based on econometric modeling by the Hartford's Global Insight Center and findings from outside researchers.

### Economic Risks

- Reroute global trade
- Raise the cost of doing business
- Lead to higher inflation
- Reduce factory output

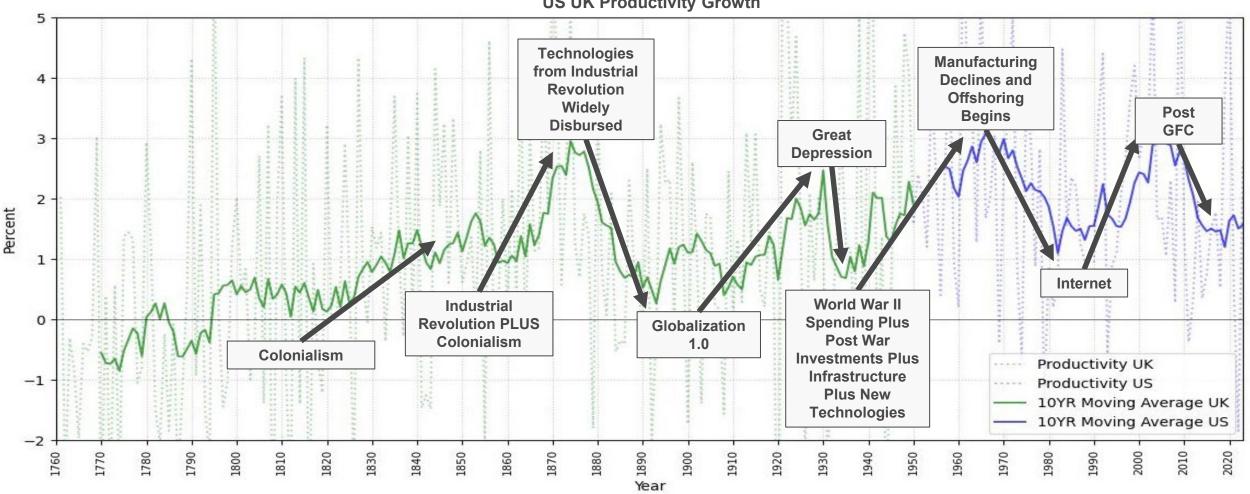


### Caveat #3: Interest rate path.





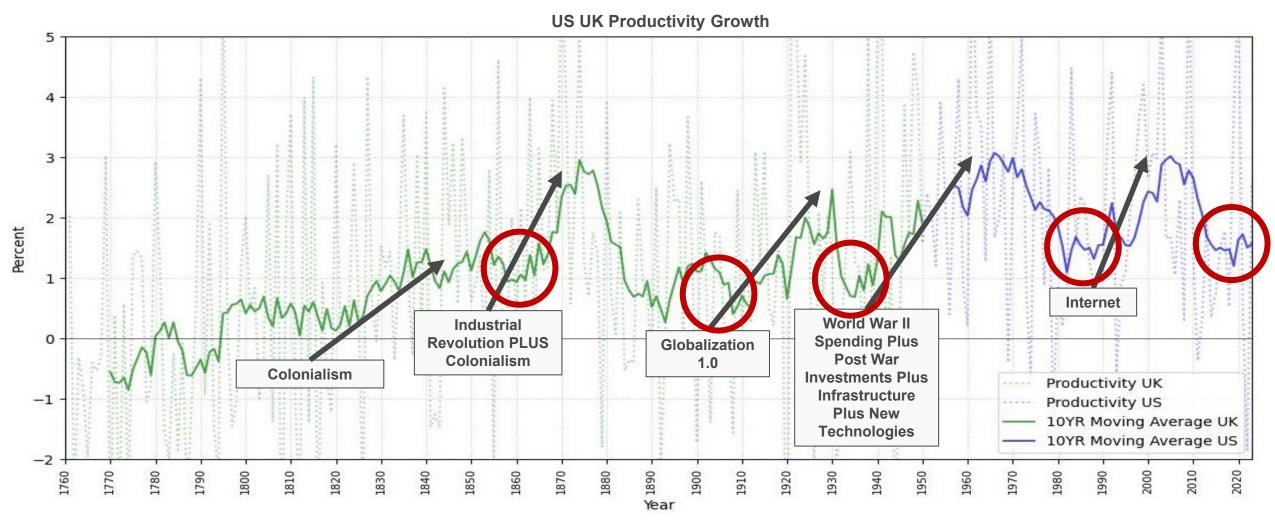
### Artificial Intelligence: 300 years of productivity gains following technological changes.



**US UK Productivity Growth** 



### Artificial Intelligence: 300 years of productivity gains following technological changes.



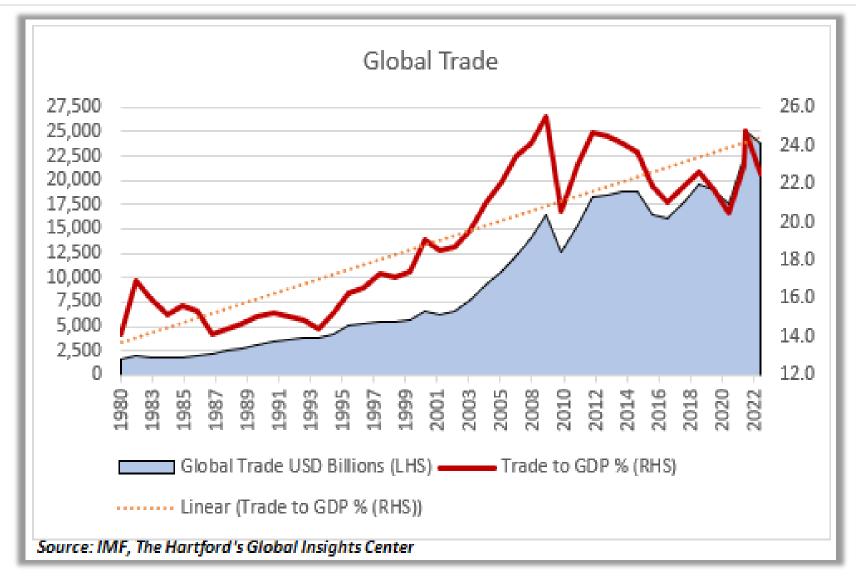


### Sector Views



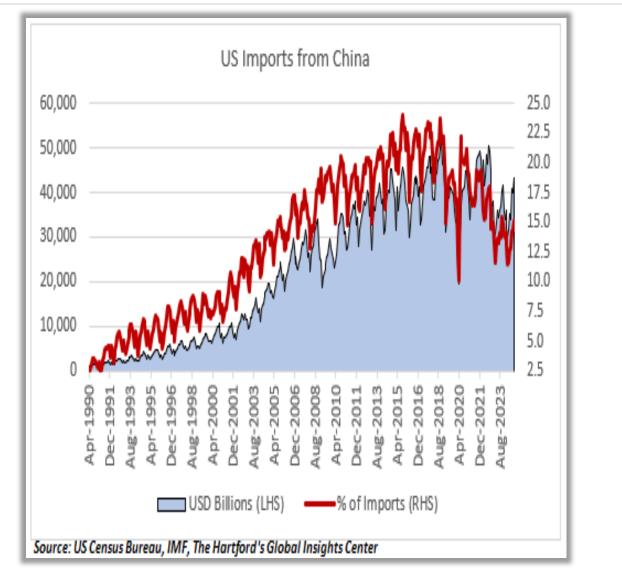


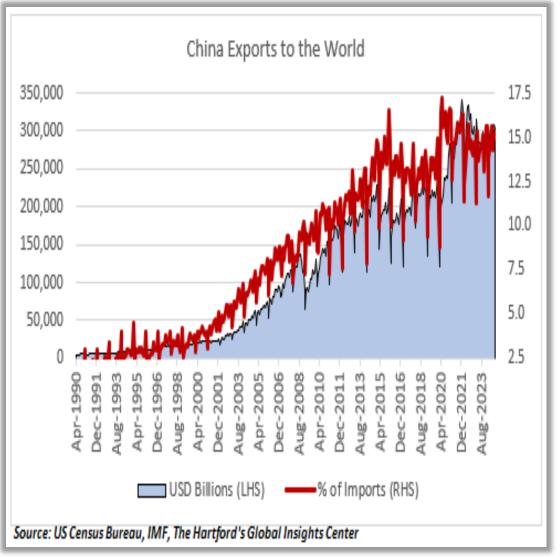
### **Global Trade:** Deglobalization is not happening, but its likely shifting.





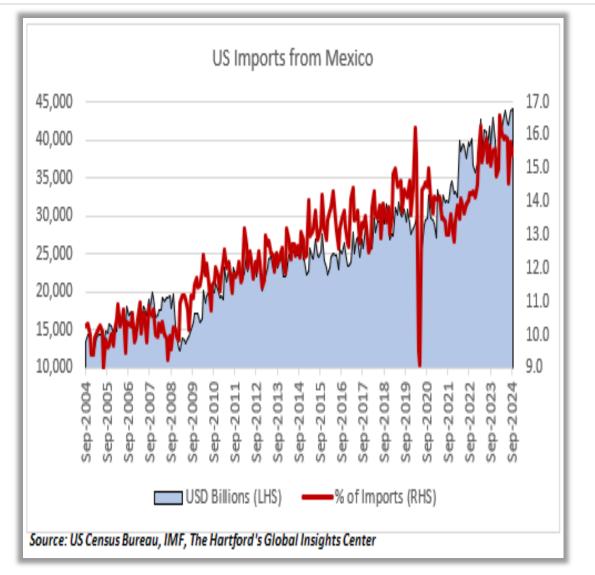
### Global Trade: US imports from China are easing, but Chinese exports to the world are not.

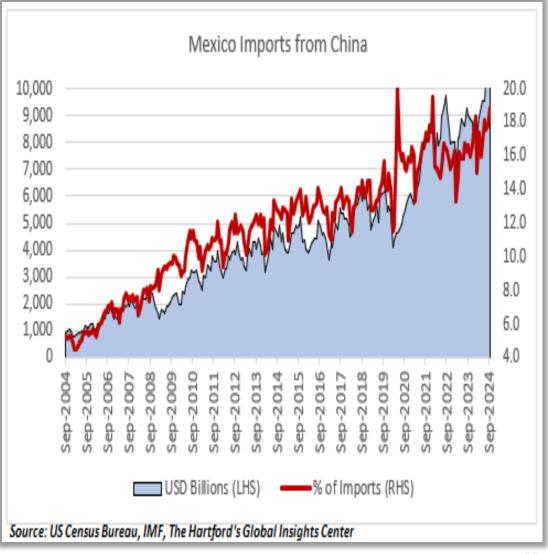




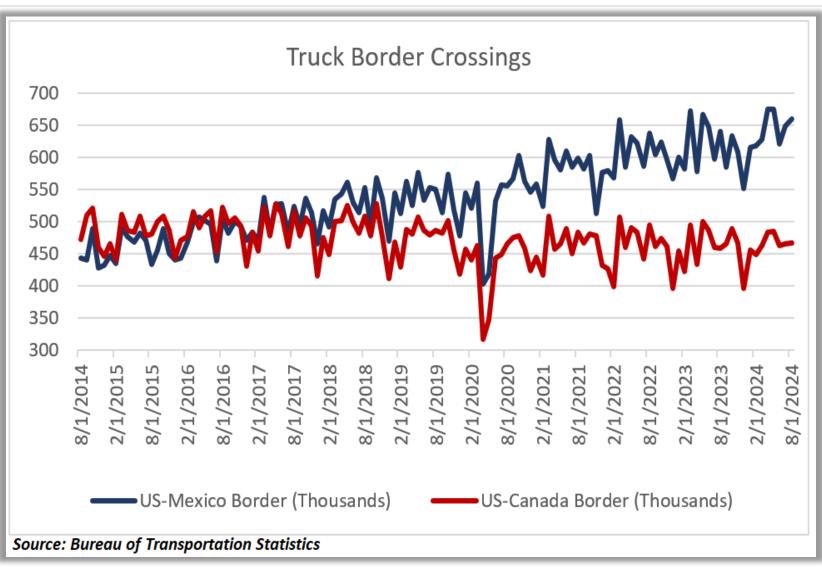


### Global Trade: US imports from Mexico are up, and so to are Mexico's imports from China.





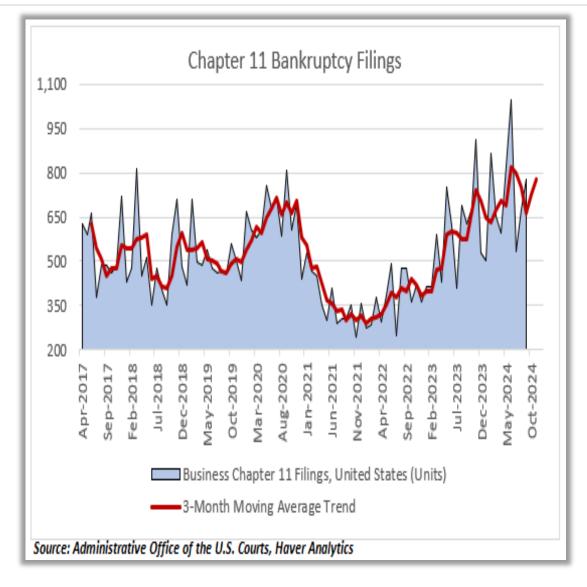
**Global Trade:** US-Mexico truck crossings are growing consistently. Potentially due to "back door" imports from China.

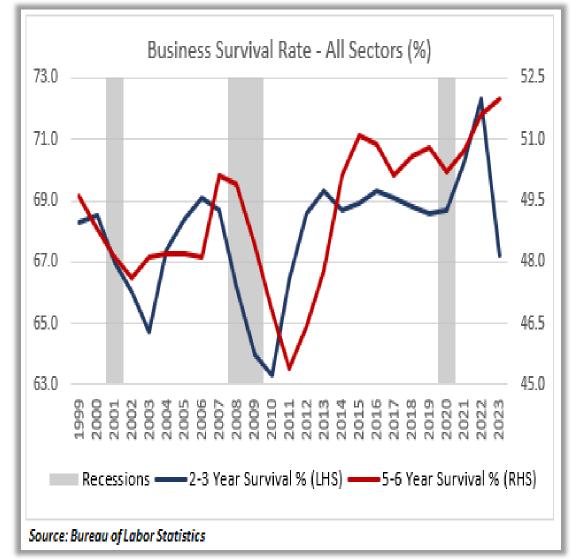






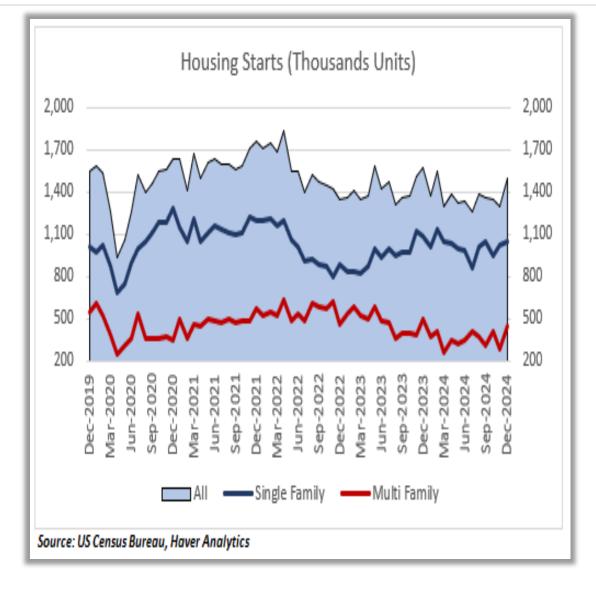
### Business Conditions: Bankruptcies are rising, likely driven by newer companies

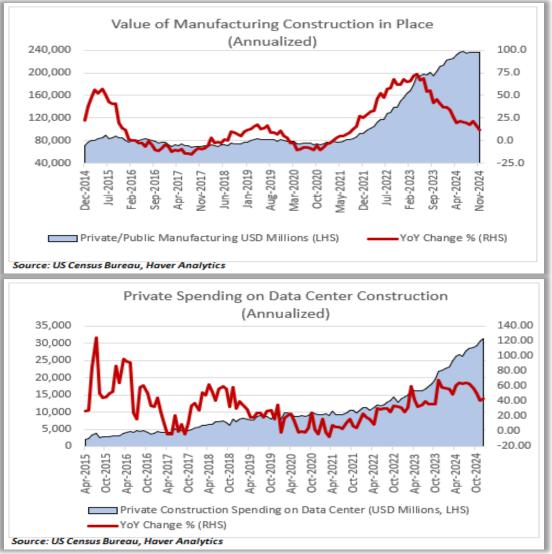






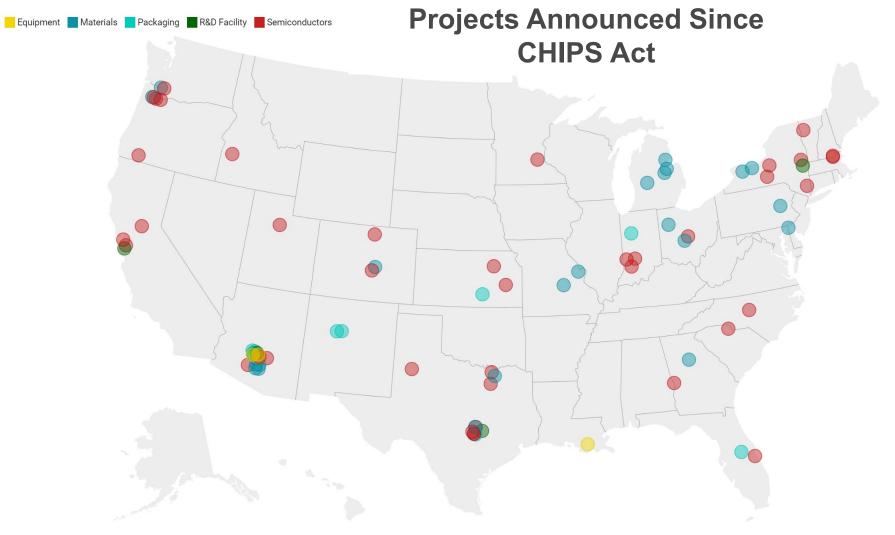
### **Construction:** Demand is shifting from residential to non-residential projects.







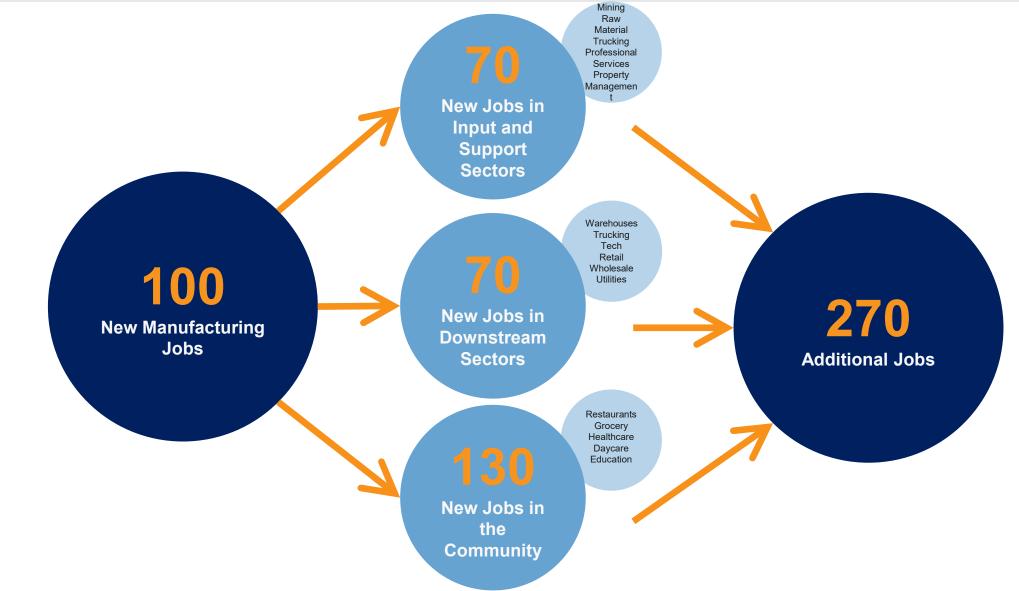
CHIPS Act: Projects are popping up everywhere. Hot spots in Arizona, Oregon, Texas, New York.



Source: Semiconductor Industry Association

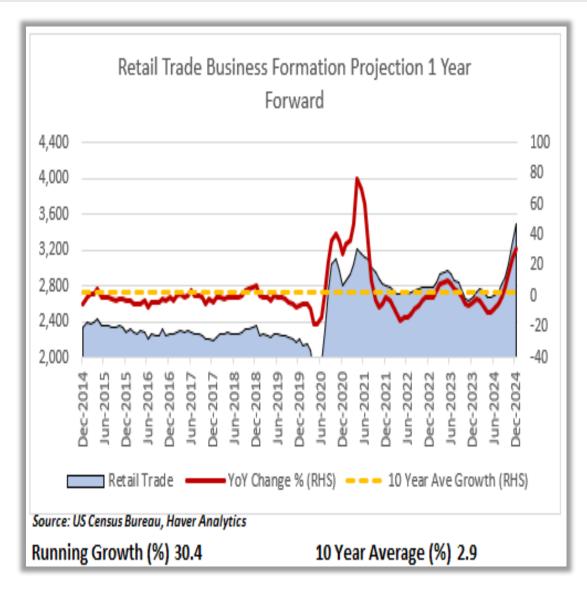


**Manufacturing Job Market Impacts:** Every 100 new manufacturing jobs generate *approximately 270* additional jobs across sectors and geographies.





### Retail: Retail business formation starting to slow, hours worked declining, but e-commerce is accelerating.

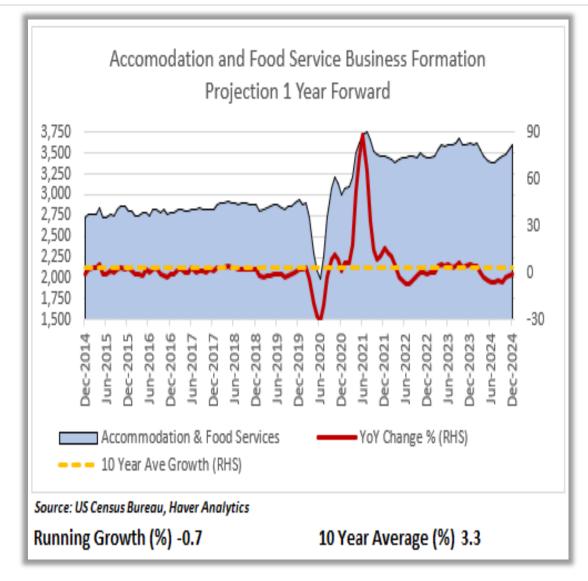


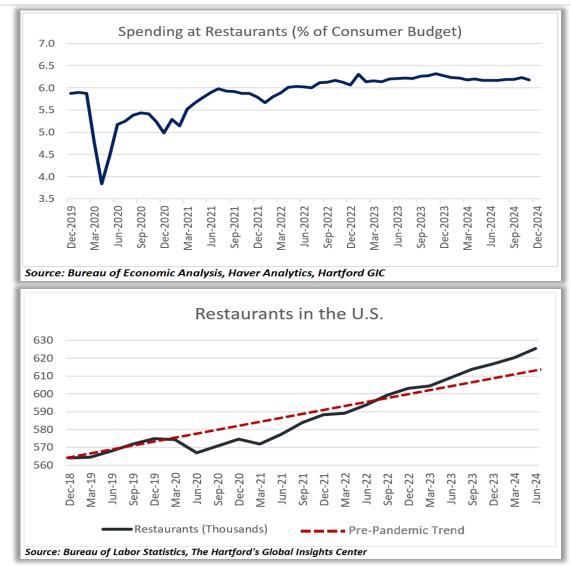






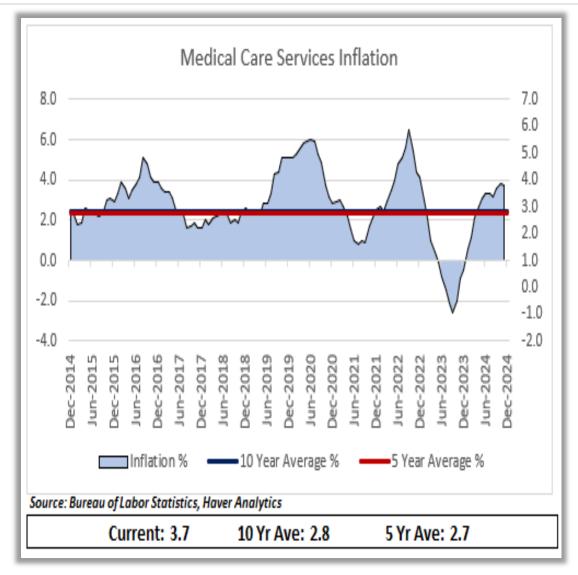
**Food Services:** Restaurants business formation is also declining while the number of restaurants may be above trend while demand to dine-out has potentially peaked.

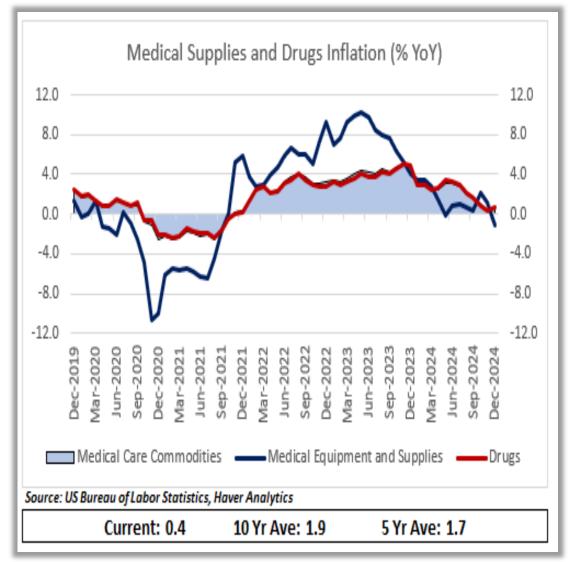






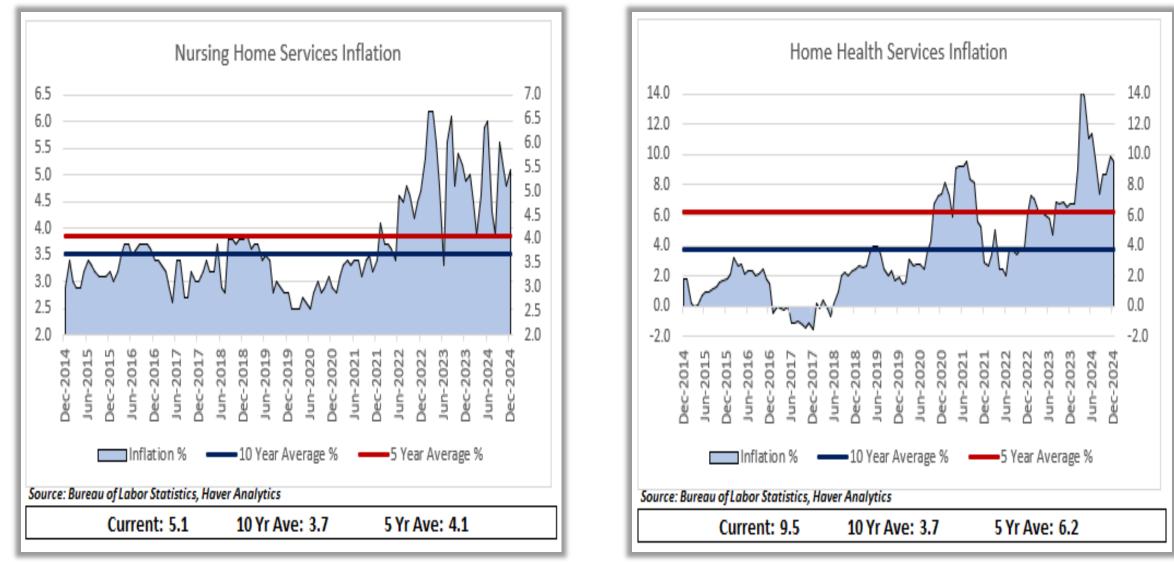
### Health Care: Previous uptick in medical goods inflation and softness in services inflation is now normalizing.





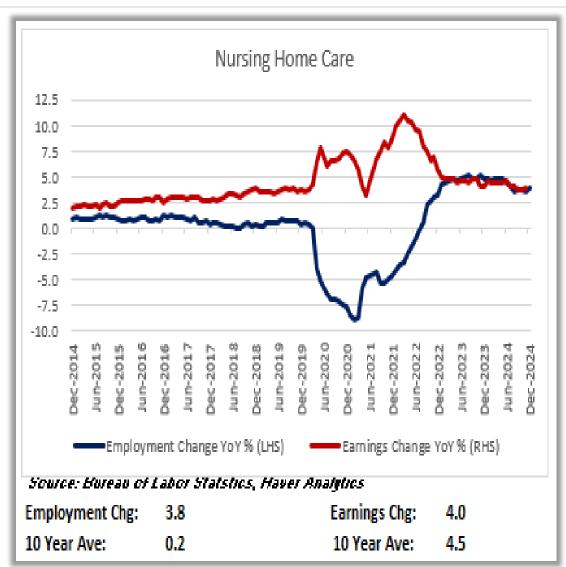


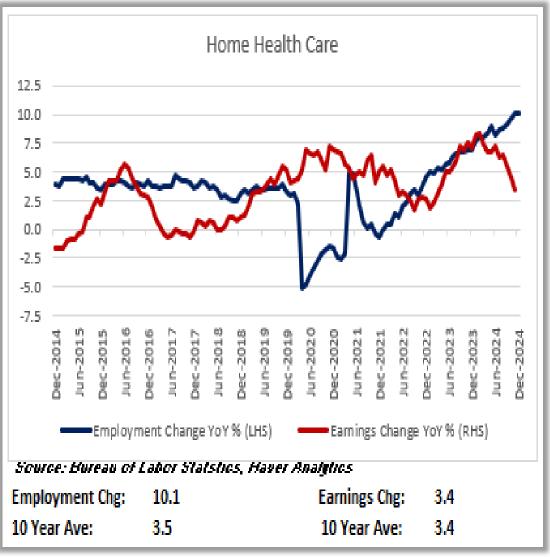
Health Care: However, elder care inflation services are slightly elevated, especially home-delivery services.



# **Health Care:** Care directed at elderly demographic, in particular home services, is expected to see strong labor demand.









### Industry Outlook: Geopolitically sensitive sectors poised to outperform.

	2024	2025	2025
Industry	Performance	Outlook	Issues to Watch
Advanced Manufacturing			Fiscal Incentives & AI Growth
Construction of Advanced Manufacturing Plants			Geopolitics / AI Chips Demand
Data Centers			AI Rollout
Healthcare			Labor Availability
Natural Gas / Renewables / Utilities			Domestic Policy and Global Demand
Construction on Infrastructure & Public Works Projects			Public Funding
Restaurants & Hotels			Consumer Budgets & Labor Availability
Tech			Interest Rates / AI Growth / Corporate Profits
Professional Services			Overall Economic Growth
Law			Labor Availability / M&A / Economic Growth
Retail			Goods Demand & E-Commerce Transition
Education			Population Growth & Public Funding
Life Sciences			Venture Capital Funding
Residential Construction			Mortgage Rates & Housing Affordability
Banking & Finance			Interest Rates
Oil & Petroleum			Geopolitics & Economic Growth
Real Estate Brokers & Property Managers			Home Sales / Realtor Litigation / Commercial Vacancies
Construction of Office, Retail, Industrial Buildings			Interest Rates / Global Trade / E-Commerce
Non-Advanced Manufacturing			Tariffs / Global Trade / Interest Rates
Logistics & Shipping			Tariffs / Global Trade / Goods Demand

Note: These qualitative assessments include performance for job growth, revenue growth, capital expenditure, and business formation. Source: The Hartford's Global Insights Center